

February 20, 2026

Rosario Ceballo, Dean
College of Literature, Science, and the Arts
University of Michigan
500 S. State Street, Suite 2005
Ann Arbor, MI 48109-1382

Dear Dean Ceballo,

I am pleased to provide a gift of \$X for the University of Michigan's College of Literature, Science, and the Arts.

Please use my gift to add to Camp Davis Renovation - 314091. I want my gift to be expendable and understand that the University will determine in its discretion the timing and amount of expenditures, in accordance with the purposes described above.

I will pay my gift with cash or readily marketable securities in five equal annual installments starting on or before December 31, 2026 and ending on or before December 31, 2030. I intend to provide the gift described above but this letter will not establish a binding payment obligation.

You and your successors will be responsible for ensuring that my gift is used for its intended purpose in accordance with University bylaws and policies, and Michigan law will control. I understand that the University will administer my gift diligently in accordance with the requirements of this gift letter, but should changes develop in the course of time, I understand you will use my gift as closely as possible to the purpose stated in this letter.

I permit you to recognize me in internal and external publications, which may include print or electronic media, and through other suitable means.

Sincerely,

X, Donor

Accepted on behalf of the Regents of the University of Michigan

By: _____
Thomas A. Baird
Vice President for Development